



Board of Directors - Public

A G E N D A 30 July 2025 9:30am to 3.00pm

Room 2.1 Centre Court, Atlas Way, S4 7QQ

Time	No	Item	Purpose		Brought by:
9.30	0	Experience Story		V	C Johnson, executive director of nursing, professions and quality
10.00		Livestreaming of meeting via MS teams will commence			
	1	Experience story learning and reflection	Learning and Triangulation	V	S Mays Chair
	2	Welcome and Apologies	Learning and Triangulation	V	S Mays Chair
	3	Declarations of Interest	Information	V	S Mays Chair
	4	Minutes of the Public Board of Directors meeting (i) 28 May 2025 (ii) 25 June 2025	Approval		
	5	Matters Arising and Action Log	Approval		
	6	QUESTIONS FROM THE PUBLIC and GOVERNORS	Discussion	V	
10.10	7	Chair's Report	Assurance	V	S Mays Chair
10.25	8	Chief Executive Officer Briefing	Assurance		S Yasmeen, Chief Executive
10.35	9	Board Committee Activity Reports and minutes for committees which have met since the May Board meeting: • Quality and Assurance Committee – AAA report from June and July 2025 • People Committee – AAA report from July 2025 • Finance and Performance Committee – AAA report from June and July 2025 • Audit and Risk Committee -AAA report from June and July 2025 • Mental Health Legislation Committee • AAA report from June 2025	Assurance and discussion		Non-Executive Directors
		Minutes from board sub committees will be shared with the Board via IBABs and non-			

		confidential minutes are available upon					
		request. Strategic Aim - Deliver Outsta	nding Care				
Quality and Safety							
10.45	10	Quality Assurance report	Assurance & discussion		C Johnson, executive director of nursing, professions & quality		
10.55	11	Patient Safety Report Includes learning lessons and PSIRF (Learning and Safety Report)	Assurance & discussion		C Johnson, executive director of nursing, professions & quality		
11.05	12	Mortality report	Assurance & discussion		H Crimlisk, executive medical director		
11.15	13	Quality Improvement Bi-Annual Progress	Assurance & discussion		H Crimlisk, executive medical director		
11.25	14	Lived experience report including: *Carers and Young Carers Strategy (2023-2026) Annual review/ progress update *Service User Engagement and Experience Strategy (2022-26) / progress update *PCREF update	Assurance & discussion		C Johnson, executive director of nursing, professions & quality		
11.35	15	Safeguarding annual report	Assurance & approval		C Johnson, executive director of nursing, professions & quality		
11.45	16	Complaints Annual Report	Assurance & approval		C Johnson, executive director of nursing, professions & quality		
11.55	17	Winter plan	Assurance & approval		H Smart, chief operating officer		
Break 12	2.05-12.1	5					
Effective Use of Resources Performance and Quality							
12.15	18	Improvement and Change report	Strategic consideration Assurance & discussion		J Rowlands, deputy director of stagey and planning		
12.25	19	Integrated Performance and Quality Report (IPQR)	Assurance & discussion		P Easthope, executive director of finance and digital		
12.35	20	Financial Performance Report (month 1)	Assurance & discussion		P Easthope, executive director of finance and digital		
12.45	21	Update on the Fulwood Estate	Assurance and discussion		L Casey, associate director of estates and facilities		
LUNCH	BREAK 1	2.55-13.25					
		Great Place to Work					
13.25	22	Workforce standards annual review – Disability Equality Standard (WDES) and the Workforce Race Equality Standard (WRES)	Approval		C Parry, executive director of people		
Partnerships Partn							
13.35	23	Systems and Partnerships briefing *including the SY MHLDA Provider	Assurance & discussion		J Rowlands, deputy director of		

		Collaborative meeting notes			stagey and planning		
Governar	nce						
13.45	24	Board Assurance Framework 2025-2026 and Risk appetite 2025-2026	Approval		D Pearson, associate director of communications and corporate governance		
13.55	25	Corporate Risk Register 2025- 2026	Approval Assurance and information	1	D Pearson, associate director of communications and corporate governance		
14.05	26	Risk Management Framework review	Approval		D Pearson, associate director of communications and corporate governance		
14.15	27	Governance report	Approval		D Pearson, associate director of communications and corporate governance		
14.25	28	Annual Health and Safety report	Approval		J Rowlands, deputy director of stage and planning		
14.35	29	Annual update: Sheffield Hospitals Charity (SHC)	Assurance and information		J Rowlands, deputy director of stage and planning		
14.45	30	SIRO & Caldicott Guardian Report	Noting/ Approval		H Crimlisk, executive medical director		
					P Easthope, executive director of finance and digital		
14.55	31	Board Work Programme for 2025/26	Information		S Mays Chair		
	32	Any Other Urgent Business (Chair notified in advance)	Information	V	S Mays Chair		
	33	Reflections on the meeting effectiveness Consideration of any preferences or unconscious bias that could have influenced our decisions/discussions and discussion on key issues the Board wishes to draw to the attention of the Council of Governors	Learning, Triangulation & agreement	V	S Mays Chair		
15.00 CL		C 211 4 45 00					
The confidential meeting will start from 15.00							

Date and time of the Public Board of Directors meeting: Wednesday 24 September 2025