

# Board of Directors - Public














## A G E N D A









**30 July 2025**

**9:30am to 3.00pm**

Room 2.1 Centre Court, Atlas Way, S4 7QQ

Time	No	Item	Purpose		Brought by:
9.30	0	<b>Experience Story</b>		V	C Johnson, executive director of nursing, professions and quality
10.00		<b>Livestreaming of meeting via MS teams will commence</b>			
	1	<b>Experience story learning and reflection</b>	Learning and Triangulation	V	S Mays Chair
	2	<b>Welcome and Apologies</b>	Learning and Triangulation	V	S Mays Chair
	3	<b>Declarations of Interest</b>	Information	V	S Mays Chair
	4	<b>Minutes of the Public Board of Directors meeting</b> (i) 28 May 2025 (ii) 25 June 2025	Approval		
	5	<b>Matters Arising and Action Log</b> • Matters arising: Conversion 'Therapy' Statement	Approval Approval		C Parry, executive director of people
	6	<b>QUESTIONS FROM THE PUBLIC and GOVERNORS</b>	Discussion	V	
10.10	7	<b>Chair's Report</b>	Assurance	V	S Mays Chair
10.25	8	<b>Chief Executive Officer Briefing</b>	Assurance		S Yasmeen, Chief Executive
10.35	9	<b>Board Committee Activity Reports and minutes for committees which have met since the May Board meeting:</b>  <ul style="list-style-type: none"> <li><b>Quality and Assurance Committee</b> – AAA report from June and July 2025</li> <li><b>People Committee</b> – AAA report from July 2025</li> <li><b>Finance and Performance Committee</b> – AAA report from June and July 2025</li> <li><b>Audit and Risk Committee</b> -AAA report from June and July 2025</li> <li><b>Mental Health Legislation Committee</b></li> <li>AAA report from June 2025</li> </ul>	Assurance and discussion		Non-Executive Directors

		Minutes from board sub committees will be shared with the Board via IBABs and non-confidential minutes are available upon request.			
<b>Strategic Aim - Deliver Outstanding Care Quality and Safety</b>					
10.45	10	<b>Clinical Quality Assurance report</b>	Assurance & discussion		C Johnson, executive director of nursing, professions & quality
10.55	11	<b>Patient Safety Report Includes learning lessons and PSIRF</b> (Learning and Safety Report)	Assurance & discussion		C Johnson, executive director of nursing, professions & quality
11.05	12	<b>Mortality report</b>	Assurance & discussion		H Crimlisk, executive medical director
11.15	13	<b>Quality Improvement Bi-Annual Progress</b>	Assurance & discussion		H Crimlisk, executive medical director
11.25	14	<b>Lived experience report including:</b> *Carers and Young Carers Strategy (2023-2026) Annual review/ progress update *Service User Engagement and Experience Strategy (2022-26) / progress update *PCREF update	Assurance & discussion		C Johnson, executive director of nursing, professions & quality
11.35	15	<b>Safeguarding annual report</b>	Assurance & approval		C Johnson, executive director of nursing, professions & quality
11.45	16	<b>Complaints Annual Report</b>	Assurance & approval		C Johnson, executive director of nursing, professions & quality
11.55	17	<b>Winter plan</b>	Assurance & approval		H Smart, chief operating officer
<b>Break 12.05-12.15</b>					
<b>Effective Use of Resources Performance and Quality</b>					
12.15	18	<b>Improvement and Change report</b>	Strategic consideration Assurance & discussion		D Pearson, associate director of communications and corporate governance
12.25	19	<b>Integrated Performance and Quality Report (IPQR)</b>	Assurance & discussion		P Easthope, executive director of finance and digital
12.35	20	<b>Financial Performance Report (month 1)</b>	Assurance & discussion		P Easthope, executive director of finance and digital
12.45	21	<b>Update on the Fulwood Estate</b>	Assurance and discussion		L Casey, associate director of estates and facilities
<b>LUNCH BREAK 12.55-13.25</b>					
<b>Partnerships</b>					
13.35	23	<b>Systems and Partnerships briefing</b> *including the SY MHLDA Provider Collaborative meeting notes	Assurance & discussion		J Rowlands, deputy director of stagey and planning
<b>Governance</b>					

13.45	24	<b>Board Assurance Framework 2025-2026 and Risk appetite 2025-2026</b>	Approval		D Pearson, associate director of communications and corporate governance
13.55	25	<b>Corporate Risk Register 2025- 2026</b>	Approval Assurance and information		D Pearson, associate director of communications and corporate governance
14.05	26	<b>Risk Management Framework review</b>	Approval		D Pearson, associate director of communications and corporate governance
14.15	27	<b>Governance report</b>	Approval		D Pearson, associate director of communications and corporate governance
14.25	28	<b>Annual Health and Safety report</b>	Approval		D Pearson, associate director of communications and corporate governance
14.35	29	<b>Annual update: Sheffield Hospitals Charity (SHC)</b>	Assurance and information		D Pearson, associate director of communications and corporate governance
14.45	30	<b>SIRO &amp; Caldicott Guardian Report</b>	Noting/ Approval		H Crimlisk, executive medical director  P Easthope, executive director of finance and digital
14.55	31	<b>Board Work Programme for 2025/26</b>	Information		S Mays Chair
	32	<b>Any Other Urgent Business</b>	Information	V	S Mays Chair
	33	<b>Reflections on the meeting effectiveness</b> <i>Consideration of any preferences or unconscious bias that could have influenced our decisions/discussions and discussion on key issues the Board wishes to draw to the attention of the Council of Governors</i>	Learning, Triangulation & agreement	V	S Mays Chair
<b>15.00 CLOSE</b>					
The confidential meeting will start from 15.00					

**Date and time of the Public Board of Directors meeting:**  
Wednesday 24 September 2025