

Board of Directors (public)

SUMMARY REPORT

Meeting Date: 24/07/24
Agenda Item: 20

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|---|---|----------|
| Report Title: | Systems and Partnerships Update | |
| Author(s): | Director of Strategy - James Drury | |
| Accountable Director: | Chief Executive – Salma Yasmeen Director of Strategy - James Drury | |
| Other meetings this paper has been presented to or previously agreed at: | Committee/Tier 2 Group/Tier 3 Group | EMT |
| | Date: | 18/07/24 |
| Key points/recommendations from those meetings | Report noted | |

Summary of key points in report

This report summarises the aspects of our ongoing system working as part of the partnerships for Sheffield and for the South Yorkshire Integrated Care System.

The Board is asked to note:

1. Progress with the development of joint committee arrangements for Eating Disorders between the partners in the South Yorkshire MHLDA Provider Collaborative. (para 1.5)
2. The collaborative approach being taken in relation to the proposed specialist autism service (para 1.7) and the proposed specialist community forensic mental health service (para 1.6)
3. Continued development of partnership working at Place and System levels.

Recommendation for the Board/Committee to consider:

| | | | | | | | |
|----------------------------|----------|-----------------|--|------------------|--|--------------------|----------|
| Consider for Action | X | Approval | | Assurance | | Information | X |
|----------------------------|----------|-----------------|--|------------------|--|--------------------|----------|

Trust Board is recommended to:

1. Note the updates provided, as detailed above

Please identify which strategic priorities will be impacted by this report:

| | | | | |
|-------------------------------------|-----|---|----|--|
| Effective Use of Resources | Yes | X | No | |
| Deliver Outstanding Care | Yes | X | No | |
| Great Place to Work | Yes | X | No | |
| Ensuring our services are inclusive | Yes | X | No | |

| Is this report relevant to compliance with any key standards ? | | | | | State specific standard |
|--|-----|---|----|---|---|
| Care Quality Commission Fundamental Standards | Yes | | No | X | |
| Data Security and Protection Toolkit | Yes | | No | X | |
| Any other specific standard? | Yes | | No | X | |
| Have these areas been considered ? YES/NO | | | | | If Yes, what are the implications or the impact? If no, please explain why |
| Service User and Carer Safety, Engagement and Experience | Yes | X | No | | |
| Financial (revenue & capital) | Yes | X | No | | |
| Organisational Development /Workforce | Yes | X | No | | |
| Equality, Diversity & Inclusion | Yes | X | No | | |
| Legal | Yes | X | No | | |
| Environmental sustainability | Yes | X | No | | |

Section 1: Analysis and supporting detail

Purpose

- 1.1 This report is a standing item for the Trust Board, which aims to ensure that significant developments, opportunities and risks in the external environment are highlighted, and the Board is supported to make timely, well informed decisions in relation to the Trust's engagement in external systems and partnerships. Key partnerships which are covered by the report include; South Yorkshire Integrated Care System (ICS); the Mental Health, Learning Disability and Autism Provider Collaborative of the ICS; the South Yorkshire and Bassetlaw Specialised Commissioning Provider Collaborative; and the Sheffield Health and Care Partnership (HCP).
- 1.2 In this edition of this regular report the focus is on four aspects:
 - 1.2.1 The work of the South Yorkshire Integrated Care System Mental Health Learning Disability and Autism Provider Collaborative.
 - 1.2.2 The work of the South Yorkshire and Bassetlaw Specialised Commissioning Collaborative.
 - 1.2.3 The work of the South Yorkshire Integrated Care System mental health programme, and the Learning Disabilities and Autism programme.
 - 1.2.4 The work of the Sheffield Health and Care Partnership.

South Yorkshire Integrated Care System Mental Health Learning Disability and Autism Provider Collaborative

- 1.3 The Board of the South Yorkshire Mental Health Learning Disability and Autism Provider Collaborative (SY MHLDA PC) met in June and in July. The minutes of the meetings will be shared with the Board of Directors in private session when they are available.
- 1.4 Key topics of discussion included the work programme of the Collaborative, mental health services for South Yorkshire that are within the NHS-led specialised commissioning regime, work to understand and improve productivity, resolution of Mental Health Investment Standard funding queries with the South Yorkshire Integrated Care Board, and proposals for new collaborative work on Dementia diagnosis and treatment pathways.
- 1.5 As agreed by the SHSC Board of Directors (private session) in May, the boards of all the Provider Collaborative member trusts have now approved the creation of a joint committee for the purpose of taking forward our shared work on services to support people with eating disorders. Work is now underway to establish these arrangements. The draft Terms of Reference are enclosed at Appendix One.

South Yorkshire and Bassetlaw Specialised Commissioning Collaborative

- 1.6 The Board has previously received information regarding the process led by the NHS England Specialised Commissioning Hub for South Yorkshire and Bassetlaw to seek expressions of interest in the provision of specialist community forensic mental health services for South Yorkshire and Bassetlaw. Following the receipt of all expressions of interest commissioners held a market engagement event on 25th June, at which the Trust participated. Subsequently commissioners

requested all interested parties to collaborate on the development of a proposal. The Trust is playing a convening role in support of this work.

South Yorkshire Integrated Care System – Programmes for Mental Health, Learning Disabilities and Autism

- 1.7 The Board of Directors was previously advised that the ICS Learning Disability and Autism Programme was seeking provider interest in the provision of a South Yorkshire Specialist Autism Service. The service would provide intensive support for complex cases; advice, consultation, and training for other teams; and clinical supervision specifically to the South Yorkshire C&YP Key-working Service. Following provider feedback, this has now become a collaborative development programme. Further updates will be provided at future meetings.

Sheffield Health and Care Partnership

- 1.8 Sheffield Health and Care Partnership (HCP) is the place-based partnership of health and care partners which forms part of the South Yorkshire Integrated Care System. It informs the way the that the Sheffield Place elements of the South Yorkshire ICB budget are used and provides the focus for the work of the Sheffield Place team of the South Yorkshire ICB.
- 1.9 Sheffield HCP Board held a development session on 9th May to progress the definition of the Partnership's Priorities for 2024/25. It subsequently agreed the work plans for the priorities at its board meeting on 24th June. The priorities are:
- Discharge Home First
 - Same Day Urgent Care
 - Neurodevelopment
 - Mental Health Crisis
 - Model Neighbourhood
 - Medicines
 - Estates
- 1.10 The Board is also reminded that the Trust is participating in work at Place and across South Yorkshire towards the development of an ICS ten-year infrastructure strategy. The Trust has submitted capital requirements addressing estates, digital, and sustainability. Arrangements for the process of prioritisation will be the subject of an expanded meeting of the ICS Estates Board on 23rd July.

Section 2: Risks

- 2.1 The situations described in this report are relevant to our BAF risk 0027:
- 2.2 **BAF risk 0027:** *There is a risk of failure to engage effectively with system partners as new system arrangements are developed caused by non-participation in partnership forums, capacity issues (focus on Trust), difficulty in meeting increased requirement to provide evidence/data potentially at pace and volume, lack of clarity around governance and decision making arrangements resulting in poorer quality of services, missed opportunities to participate or lead on elements of system change and potential increase in costs.*
- 2.3 It is noted that the Trust is actively participating in many partnership activities and leading in some (e.g. through SRO roles).

Section 3: Assurance

- 3.1 The Business Planning Group (BPG) oversees the coordination of bid teams responding to business development opportunities. BPG will provide multi-disciplinary guidance and support. It will report to EMT on progress, ensuring EMT is able to take well informed and timely decisions.
- 3.2 Assurance on the overall range of systems and partnerships activity will continue to be provided to the Board of Directors via this report.

Section 4: Implications

Strategic Priorities

- 4.1 **Effective Use of Resources:** The proposals described in this report have potential to contribute to the financial sustainability of the Trust. Achievement of them will require the application of our clinical and supporting capabilities working together effectively.
- 4.2 **Deliver Outstanding Care:** These proposals relate to areas of care where SHSC is recognised as having significant expertise and experience, and these opportunities offer a chance to enhance the access of the South Yorkshire population to them.
- 4.3 **Great Place to Work:** These proposals offer highly rewarding opportunities for our colleagues to further develop their skills and careers in pursuit of delivering outstanding care.
- 4.4 **Ensure our services are inclusive:** These proposals have significant potential to enhance access to care for many across South Yorkshire. In so doing we will take care to consider any potential inequalities and tackle them in the design of service solutions.

Equalities, diversity and inclusion

- 4.5 The developments described in this paper will be evaluated in full to maximise their potential to positively impact on inclusion and reducing inequalities, and to avoid or mitigate any negative consequences. This will be described in full once detailed proposals are available for consideration.

Culture and People

- 4.6 There will be a need for OD support to enable teams in the Trust and those in partner organisations to effectively deliver the changes described in this report. This requirement and options to address it will be described in full when detailed proposals are brought forward.

Integration and system thinking

- 4.7 All of the content of this report relates to the Trust's role in relation to place based and regional systems, and has the potential to enhance services, access and outcomes for Sheffield and South Yorkshire residents.

Financial

- 4.8 The regional development of partnership solutions for service needs has potential to positively contribute to income growth for the Trust. Similarly place based initiatives and national programmes offer growth opportunities.

Compliance - Legal/Regulatory

- 4.9 At the present time no decisions are required, but as work develops the appropriate legal and regulatory advice will be sought and will inform recommendations made to the Board.

Environmental sustainability

4.10 The environmental impact of the developments referred to above will be considered in full once detailed proposals are available. It is noted that much of the work across South Yorkshire contains an element of 'care closer to home' and therefore may reduce the travel associated with the current mode of provision. In relation to the Sheffield Health and Care Partnerships intention to focus collaboratively on estates efficiencies, this has significant potential to improve the environmental impact of the collective health and care estate in the City.

Section 5: List of Appendices

None