



Board of Directors

SUMMARY REPORT

Meeting Date:	22 November 2023
Agenda Item:	13

Report Title:	Systems and Partnerships briefings and updates		
Author(s):	Jason Rowlands: Deputy Director of Strategy and Planning		
Accountable Director:	Salma Yasmeen: Chief Executive		
Other Meetings presented to or previously agreed at:	Committee/Group:	n/a	
	Date:	n/a	
Key Points recommendations to or previously agreed at:	N/A		

Summary of key points in report

- The Board has recently reflected on our strategic aims and priorities.** This re-emphasised the strategic importance of working in partnership to address health inequalities as a key focus to delivering our strategic aim of ensuring our services are inclusive.
- A key area of delivery focus is our work across the care system.** We are working with our partners across Sheffield Place, the South Yorkshire MHLDA Provider Collaborative and Integrated Care System to improve and transform services and reduce health inequalities.
- This paper highlights the opportunities available to SHSC to work with our partners.** This enables us to tackle shared challenges through place-based partnership arrangements and provider collaboratives and developments and discussions in progress where relevant.

Recommendation for the Board/Committee to consider:

Consider for Action		Approval		Assurance		Information	X
Recommendation 1: For the Board to review the system partnership work underway across SHSC and consider any gaps.							

Please identify which strategic priorities will be impacted by this report:

Recover services and improve efficiency	Yes	X	No	
Continuous quality improvement	Yes	X	No	
Transformation – Changing things that will make a difference	Yes	X	No	
Partnerships – working together to make a bigger impact	Yes	X	No	

Is this report relevant to compliance with any key standards?					State specific standard
Care Quality Commission Fundamental Standards	Yes		No	X	
Data Security and Protection Toolkit	Yes		No	X	
Any other specific standard?	Yes		No	X	
Have these areas been considered? YES/NO					If Yes, what are the implications or the impact? If no, please explain why
Service User and Carer Safety and Experience	Yes	X	No		<p>This paper provides an overview of developments across different Partnership Boards and forums for the purposes of communication and awareness.</p> <p>No specific recommendations are made that require consideration against these criteria.</p>
Financial (revenue & capital)	Yes	X	No		
Organisational Development /Workforce	Yes	X	No		
Equality, Diversity & Inclusion	Yes	X	No		
Legal	Yes	X	No		
Sustainability	Yes	X	No		

Title	Systems and Partnerships briefing and updates
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Section 1: Analysis and supporting detail

1.1 Background and introduction

The purpose of this report is to update the Board on key developments in the South Yorkshire Integrated Care System (SY ICS), the South Yorkshire Mental Health, Learning Disability and Autism Provider Collaborative (SY MHLDA) and the Sheffield Place Health and Care Partnership Board.

This report summarises key developments from recent Board (ICB) and place-based meetings.

1.2 South Yorkshire Integrated Care Partnership

South Yorkshire Integrated Care Board – System Leadership Executive

Meeting on	12 September 2023
Attended by	Chief Executive
<p>Items discussed:</p> <ul style="list-style-type: none"> • Continuing to develop and strengthen the system leadership executive: Review of progress against key development objectives across performance, determining objectives, assurance and accountability frameworks, future development needs, engagement across the partnerships. • 2023/24 NHS Operating Plan: Review of the challenged financial position of the ICB and the NHS Providers within it at M4-M5 and a review of the work we are doing in the short term and how that is going to improve the in-year performance and underlying position, as well as the more medium-term strategic approach. • System Response to the Lucy Letby Verdict and FTSU: The ICB wrote to all Boards to ask for assurance that Freedom to Speak Up arrangements were in place and that each Board has a conversation about their culture and warning systems in place. • Mental Health LD & A Resourcing: The support for increased investment to support the work of the SY MHLDA Provider Collaborative was approved providing additional capacity to deliver Collaborative priorities (referenced below). • Joint Forward Plan: Progress update on the work and feedback on the JFP engagement draft and how that has further shaped the plan. The Integrated Care Board approved the plan on 6th September, with an understanding that it will be reviewed annually with partners. The final plan can be found here. • Research & Innovation Development, inclusion in the R&I Strategy: Received an update on activity underway to progress the research and innovation agendas in South Yorkshire ICB, with a focus on: 	

<ul style="list-style-type: none"> – The establishment of a System Delivery Group for Digital, Research and Innovation – The development of a Research and Innovation Forum – The development of a Research and Innovation Strategy – The delivery of an Innovation Hub – The development of strategic partnerships with research institutions <ul style="list-style-type: none"> • Primary Care Strategy: The SLE reviewed the implications of the strategy for system and system partners. The strategic plan, designed and owned by primary care providers, not only offers a road map against which we can hold ourselves to account in developing sustainable primary care across South Yorkshire but importantly it also outlines the need for commitment to action from the ICB and system partners as we seek to develop sustainable health & care services for the future. There was a commitment to support the development of the strategy through an agreement to work across the provider alliances/collaboratives to identify shared priorities for joint work and to hold a workshop for key stakeholders to develop a more proactive approach to primary care funding & investment for future years. 	
Date of next meeting	14 November 2023

South Yorkshire Mental Health, Learning Disability and Autism Provider Collaborative Board

Meeting on	13 September 2023
Attended by	Chair and Chief Executive
<p>Items discussed:</p> <ul style="list-style-type: none"> • Shared improvement objectives: Developing the improvement objectives across the Collaborative is progressing with focus on defining the specific scope and measures across the agreed four objectives relating to: <ul style="list-style-type: none"> ○ Neurodiversity – focusing on reducing waiting times across Autism/ASD/ ADHD. This aligns well to our work and will support our developing plans to deliver improvements through new pathways connected into general community mental health services. ○ Health based place of safety – focusing on reduced admissions to health-based place of safety services. This focus supports our improvement work across the crisis care pathway and the improvements planned as services shift to their new facilities. ○ Learning Disabilities – developing a community of practice and stopping over medication of people with a learning disability, autism, or both (STOMP). This will support our improvement plans as we begin the implementation of an expanded community learning disability service and focus on embedding Green Light principles across all our services. ○ Eating Disorders – building pathways and shared ways of working to build community services across South Yorkshire and reduce the need for inpatient care. This will support needs locally to expand provision across community services. 	

<ul style="list-style-type: none"> • SY Provider Collaborative Operating Model: The model is based on integration of provider and system level expertise to support delivery of the collaborative’s objectives and to ensure continued development and innovation. The model is funded through provider and system contributions and additional funding has been secured through the ICS. • Future Commissioning Role for the Provider Collaborative: This is not being actively progressed at this stage with a range of other areas of development focus being prioritised. There is an opportunity to test new approaches to joint commissioning to support Eating Disorders service pathway developments. • Parity of Esteem: The Board reviewed plans to strengthen approaches to valuing mental health as much as physical health to close inequalities in mortality, morbidity and delivery of care across South Yorkshire. The next stage is to develop and agree a framework for achieving outputs linked to access and waiting times, funding, workforce and prevention – underpinned by co-production and a strong communication strategy. • Review of emerging issues: The Board reviewed a range of issues and developments across MHLDA agendas at local, regional and national level as they relate to the local SY MHLDA Provider Collaborative strategic priorities. <ul style="list-style-type: none"> ○ Mental Health Strategy after the Long-Term Plan ○ NHS Confederation Report “The state of integrated care systems 2022/23: Riding the storm” ○ Major Conditions Strategy: case for change and our strategic framework ○ Plans for an additional six MBU beds for the Y&H Region, to be located in Leeds as an expansion to the existing MBU service 	
Date of next meeting	8 November 2023

1.3 Sheffield Place Health and Care Partnership

Sheffield Place Health and Care Partnership Board

Meeting on	9 October 2023
Attended by	Director of Operations and Transformation
Items discussed: <ul style="list-style-type: none"> • Community Development and Inclusion Priority Programme Plan: Review of plans for a model neighbourhood which would be based on the North-East Neighbourhood over 2023-2028. The plan sets out a programme of work to help tackle health inequalities using a ringfenced budget for health inequalities with the priority for the funding being neighbourhood work in the northeast of the city. It sets out a new way of working for the NHS, with investment into communities rather than services to effect long-term change in people’s lives. • Winter Planning: Review of the Sheffield Urgent and Emergency Care Winter Plan for 2023-24, which defined our baseline, the agreed improvement actions and key milestones. The plan has specific areas of focus and action in respect of mental health needs including the Yorkshire Ambulance Service Mental Health Emergency Response 	

Vehicle and new dedicated mental health social workers working into our inpatient services.

- **Ageing Well:** Review of the delivery of the nationally funded Ageing Well Programme in Sheffield, work over the final 6 months of the programme and anticipated benefits to be realised and plans for sustainability beyond the close of the programme at the end of March 2024. Focus on end-of-life care integrated within ageing well.
- **Primary and Community Delivery Group Update:** Update on the progress in developing the primary care strategy (referenced in earlier section re system leadership executive update). Needs to respond to GP recruitment and retention challenge, an increase in GP lists and raising number of appointments required as an issue for the system. 4 key priorities - access, integrated neighbourhood working, workforce and enhancing functions. Key shift is in enabling PCN to be agents for development and transformation.
- **Sheffield Transformation and Oversight Committee Update, including detail on Performance Reporting and Risk Register:** Review of the range of transformation plans in place across the following:
 - Community Development and Inclusion
 - Urgent & Emergency Care
 - Primary & Community Care
 - Mental Health, Learning Disabilities, Dementia and Autism
 - Planned Care
 - Children and Young People
 - Ageing Well Programme
 - Implementation of GRAIL Project
 - Place Financial Position at Month 4 /5
 - Place Performance Position
 - Place Quality, Patient Safety and Experience Updates
 - Developing the approach to risk framework around three levels of risks (system risk, priority delivery risk, delivery group risk)
- **Sheffield Place Finance Report Month 5 and Benchmarking Data:** Overview of the financial position of Sheffield partners and outlines shared financial issues and the financial position as at Month 5, together with an assessment of the risks and existing mitigations available to deliver or improve on the planned in-year deficit of £14.4m.

Date of next meeting	11 December 2023
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Sheffield Mental Health, Learning Disability and Autism Delivery Group

Meeting on	19 October 2023
Attended by	Medical Director
Items discussed:	
<ul style="list-style-type: none"> • Suicide prevention strategy: Progress update provided. The strategy is focused on 	

priorities that make sense to work on at an ICB footprint, covering bereavement support, RTS and media reporting. Exploration on how the work of the Strategy Group can better align with the MHLDA Delivery Group programmes of work where appropriate.

- **Alcohol & Substance Misuse:** Progress update from Humankind in the mobilisation of Likewise - the new drug and alcohol treatment service in Sheffield from 1 August. Focus on ensuring connections are sustained with broader SHSC services around dual diagnosis and joint working.
- **Learning Disability strategy for discussion:** Review of the developing strategy which is being finalised shortly. SHSC formal feedback has been provided.
- **Ensuring a partnership driven approach to future priority setting:** Agreement of the need to work collaboratively across the MHLDA partnership to collectively determine priorities that will shape our plans next year and beyond.

Date of next meeting	29 November 2023
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Section 2: Risks

BAF.0027 There is a risk of failure to engage effectively with system partners as new system arrangements are developed caused by non-participation in partnership forums, capacity issues (focus on Trust), difficulty in meeting increased requirement to provide evidence/data potentially at pace and volume, lack of clarity around governance and decision making arrangements resulting in poorer quality of services, missed opportunities to participate or lead on elements of system change and potential increase in cost.

This risk is mitigated through engagement and partnership working across the system and forum summarised above.

Section 3: Assurance

Assurance review is not considered necessary.

Section 4: Implications

No additional implications.

Section 5: List of Appendices

No appendices.