

Board of Directors - Public

SUMMARY REPORT

Meeting Date: 27 September 2023
Agenda Item: 12

Report Title:	System and Partnerships Update	
Author(s):	Salma Yasmeen, Chief Executive, Jason Rowlands Deputy Director of Strategy and Planning and Deborah Lawrenson, Director of Corporate Governance	
Accountable Director:	Salma Yasmeen, Chief Executive	
Other meetings this paper has been presented to or previously agreed at:	Committee/Tier 2 Group/Tier 3 Group	An update was received at Finance and Performance Committee (FPC) in August 2023 on elements included as part of the Annual Operating Plan update and briefings are provided from the PLACE board meetings (April – August 2023) and MHLDA Collaborative board meetings in July and August 2023.
	Date:	10 August 2023 – FPC 18 April 2023, 13 June 2023 and 15 August 2023 - PLACE board meetings 12 July 2023 – MHLDA Collaborative board meeting
Key points/recommendations from those meetings	Public briefings from the PLACE board meetings and the MHLDA collaborative board meetings are attached. The collaborative has confirmed that the board meetings will be held in public from early in 2024 at which point it will become a committee in common.	

Summary of key points in report

Summary

The Board is asked to receive and discuss the report providing a high-level update on partnership working and to advise on the format of the report and future reporting needs.

Mental Health Learning Disability and Autism (MHLDA) Collaborative

The Chair of SHSC took over as chair of the Mental Health Learning Disability and Autism Collaborative in July 2023. Throughout 2022/23 our former Chief Executive was the CEO lead and this has been taken over by the Chief Executive of RDASH.

As reported previously the Board approved collaboration agreements at the March 2023 Board.

Attached at **appendix 1** is a briefing from the board meeting held in private in July 2023 at which point discussion took place on the four priority areas and development of data sets and future reporting needs.

A development day for Chairs and Chief Executive's was held in August and a further meeting of the collaborative board in September where it was agreed meetings in public will commence early in 2024 following further work on reporting structures and reports and development of risk registers. The briefing note from the September meeting is expected to be shared at our public board meeting in November.

PLACE – Sheffield Health and Care Partnership Board

Attached **appendices 2 – 4** are summary notes from the PLACE Partnership Board meetings held in April, June and August 2023.

SHSC key partnerships

Attached at **appendix 5** are a set of slides mapping out some of the key partnerships SHSC has in place.

SHSC is well connected through its partnership work, and this is aligned to the delivery of our strategy priorities with regular reporting received through assurance committees and at Board of Directors.

Some examples of positive partnership work across Sheffield and the South Yorkshire Integrated Care Board in recent months have included the positive review of the transformation plans for Learning Disability Services by the Clinical Senate; engagement through application of the Sheffield Better Care Fund Plan which will support further expansion of mental health service provision in support of our priorities to reduce out of area placements, levels of delayed discharges and improved access within Liaison services; work through the Sheffield Urgent and Emergency Care Pathway to ensure effective delivery of the crisis care pathway and support maintaining flow and access where required; and our continuing leadership as part of system leadership work including for the Mental Health Learning Disability and Autism collaborative.

The Chair and the Chief Executive also participate in leadership forums for the ICB, and within PLACE and a wide range of SHSC leads are attending key strategic and operational delivery groups to support us to more effectively work together to put our joint priorities into action.

Appendices

- Appendix 1 – Mental Health Learning Disability and Autism Collaborative briefing notes – July and September 2023
- Appendix 2 – 4 PLACE Sheffield Health and Care Partnership Board briefings – April, June and August 2023
- Appendix 5 – SHSC Partnership mapping slides

Recommendation for the Board/Committee to consider:

Consider for Action		Approval		Assurance	X	Information	
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The Board is asked to:

- Receive for assurance and discussion an update on our current system and partnership working to identify if anything further is required in future reporting to provide assurance to the Board that SHSC is appropriately playing its part in the changes happening, and required, through collaboration across the system and in support of delivery of SHSC's own strategic priorities.

Please identify which strategic priorities will be impacted by this report:

Recover services and improve efficiency	Yes	X	No	
Continuous quality improvement	Yes	X	No	
Transformation – Changing things that will make a difference	Yes	X	No	
Partnerships – working together to make a bigger impact	Yes	X	No	

Is this report relevant to compliance with any key standards ? State specific standard

Care Quality Commission	Yes	x	No	
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Fundamental Standards					
Data Security and Protection Toolkit	<i>Yes</i>		<i>No</i>	x	
Any other specific standard?				x	
Have these areas been considered ? YES/NO					
					If Yes, what are the implications or the impact? If no, please explain why
Service User and Carer Safety, Engagement and Experience	<i>Yes</i>	x	<i>No</i>		<i>Reflected in SHSC, System and Collaborative priorities.</i>
Financial (revenue & capital)	<i>Yes</i>	x	<i>No</i>		
Organisational Development /Workforce	<i>Yes</i>	x	<i>No</i>		
Equality, Diversity & Inclusion	<i>Yes</i>	x	<i>No</i>		
Legal	<i>Yes</i>	x	<i>No</i>		
Environmental sustainability	<i>Yes</i>	x	<i>No</i>		

System and Partnership working update – September 2023

Partnerships: working together to have a bigger impact

We continue to work collaboratively across our system, the South Yorkshire ICB, South Yorkshire MHLDA Provider Collaborative, and within the Sheffield Health Care Partnership. This supports the delivery of our strategic priorities and our responsibilities under the Health and Social Care Bill.

Key highlights to note are:

Integrated Care System

1. **The South Yorkshire ICB has developed the Joint Forward Plan (JFP) for the Partnership. Our strategic priorities align well with the JFP.** The JFP builds on positive collaborative work to date across SY and provides a clear framework for improvement work at system level that will support SHSC in the delivery of its priorities. This is evident through
 - SY MHLDA Provider Collaborative priorities across Learning Disability, Urgent and Emergency Care, Inpatients, Eating Disorders and Neurodiversity services
 - Clear JFP transformation and improvement plans across mental health and learning disability service pathways
 - Addressing the needs of Children and Young People and a clear focus on mental health support
 - Focus on prevention, early identification and improved management of long-term conditions
 - Focus on improving population health and reducing health inequalities
 - Strong focus on the positive benefit of collaboration and partnership working with VCSE services

Integrated Care Service MHLDA provider collaborative

2. **Supporting service development across the South Yorkshire ICS MHLDA Provider Collaborative:** We continue to work collaboratively across the system, particularly with the SY MHLDA Provider Collaborative. Development work continues to progress across jointly agreed key priority areas.
 - Section 136 and Place of Safety
 - Neurodiversity diagnosis and support
 - Learning Disability, crisis and complex placements
 - Eating disorders

An update on key issues discussed at the collaborative board meeting in July 2023 is attached at **appendix 1**.

PLACE

Systems and Partnerships update BoD – September 2023

3. **Supporting the delivery of Sheffield Place priorities and plans:** The Sheffield Place Mental Health and Learning Disability Delivery Board brings together stakeholders from across the city and provides a way for the Trust to work collaboratively with partners to align priorities and our shared efforts on delivering change and improvements. The Board meeting in March reviewed the Sheffield Mental Health and Wellbeing strategy priorities and priorities for growth investment for the Sheffield 2023/24 plan. Updates from the PLACE board meetings held in April, June and August 2023 are attached at **appendices 2 – 4**.
4. **Building our partnerships with the VCSE:** Effective partnership working across the VCSE is essential and joint working initiatives support the delivery of key service pathways. SHSC, led by the Director of Operations and Transformation, is building our approach with the Sheffield Mental Health Alliance to explore areas that would benefit from closer joint working.
5. **Addressing access challenges and winter pressures:** Our partnerships with the VCSE, co-ordinated with SACMHA and the South Yorkshire Community Foundation, is supporting the delivery of our Winter Plan. They bring expertise, community connections and capacity to support our services and improvement work.
6. **Delivering change and improvements in Sheffield through effective partnership working:** Positive partnership work across Sheffield and the ICB has been important to the positive review by the Clinical Senate of the transformation plans for Learning Disability Services. The Sheffield Better Care Fund Plan will support further expansion of mental health service provision in support of our priorities to reduce out of area placements, levels of delayed discharges and improved access within Liaison services.
7. **Working as part of the Sheffield Urgent and Emergency Care Pathway:** SHSC is fully engaged as part of the UEC network in Sheffield. Our plans are focussed on ensuring effective delivery of the crisis care pathway and maintaining flow to ensure that people within the broader UEC pathway who need mental health support can access it.
8. **Working with Social Care Services to support improved patient discharge:** Our Winter Plan was strengthened through the Adult Social Care Discharge Fund and an allocation of £138,000 to the end of March. We have tested the development of Mental health interim discharge beds with two local residential care providers providing interim accommodation and support for inpatients who are experiencing delays in accessing a social care support package.

Given the limited time available to mobilise the additional capacity a small number of patients have been able to access the interim discharge beds, so has not had the impact at this that we expected, and we are reflecting on the next steps for this. However initial feedback is positive and is regarded to work well for the individual patients while delivering the aim of freeing up inpatient capacity. Options to sustain this into 2023/24 are being reviewed.

9. **Social Care developments and challenges:** A clear change and governance structures are in place between the Trust and the Council to ensure the required changes for the future access to and provision of social care assessment and care management.

SHSC partnership working

In addition to updates provided above attached at **appendix 5** are slides outlining our key areas of partnership work.

Conclusion and recommendations

The board is asked to receive for assurance and discussion the updates provided on our current system and partnership work to identify if anything further is required in future reporting to provide assurance to the Board that SHSC is appropriately playing its part in the changes happening, and required, through collaboration across the system and in support of delivery of SHSC's own strategic priorities.