



## **Board of Directors**

SUMMARY REPORT	Meeting Date:	26 July 2023
	Agenda Item:	13

Report Title:	South Yorkshire ICB Joint Forward Plan			
Author(s):	Jason Rowlands: Deputy Director of Strategy and Planning			
Accountable Director:	Salma Yasmeen: Chief Executive			
Other Meetings presented to or previously agreed at:	Committee/Group:	none		
	Date:	n/a		
Key Points recommendations to or previously agreed at:	n/a			

## Summary of key points in report

- 1. The Integrated Care Partnership published its initial Integrated Care Strategy for South Yorkshire on 24 March 2023. There is a clear commitment to continue to engage and involve people and communities as we translate it into delivery priorities and action.
- Systems are required to develop an NHS Five Year Joint Forward Plan by the end of June 2023. NHS South Yorkshire together with Partner NHS Trusts and Foundation Trusts in South Yorkshire have developed the Joint Forward Plan (JFP), ensuring alignment to our Integrated Care Strategy and Operational Plan for 2023/24. A draft JFP published for engagement over the summer was submitted to NHS England on the 30<sup>th</sup> of June. This is attached.
- 3. A Joint Forward Plan Coordination Group was established in January 2023. This brought together places, provider collaboratives and alliances to coordinate the JFP following a distributed leadership approach.
- 4. The JFP has been developed across the SY ICB Partnership. A series of system development sessions took place in May and June with leaders across the SY health and care organisations (System Leadership Executive) and these have helped further shape and strengthen our JFP. The draft JFP was shared with Place Partnerships, each of the SY Health and Wellbeing Boards, Provider Collaboratives and Alliances in early June for feedback. Feedback has been received and continues to be taken on board to shape the latest engagement draft.
- 5. It is expected that JFPs will address the NHS universal commitments and alongside this contribute to the delivery of the ICS' four core purposes:
  - Improving outcomes in population health and health care
  - Enhancing productivity and value for money
  - Tackling inequalities in outcomes, experience and access
  - Helping the NHS to support broader social and economic development

- 6. **The following JFP Objectives were identified**, which are golden threads throughout and extend the lifetime of the Plan. These have been widely engaged on:
  - Reducing health inequalities and a prevention first NHS.
  - Improving access, quality & transforming care.
  - Supporting and developing our entire workforce.
  - Partnerships and collaboration to deliver our plan.
  - Digital, data and technology and research and innovation.
  - Making the best use of our collective resources
- 7. **SHSC strategic priorities align well with the JFP.** The JFP builds on positive collaborative work to date across SY and provides a clear framework for improvement work at system level that will support SHSC in the delivery of its priorities. This is evident through
  - SY MHLDA Provider Collaborative priorities across Learning Disability, Urgent and Emergency Care, Inpatients, Eating Disorders and Neurodiversity services
  - Clear JFP transformation and improvement plans across mental health and learning disability service pathways
  - Addressing the needs of Children and Young People and a clear focus on mental health support
  - Focus on prevention, early identification and improved management of long-term conditions
  - Focus on improving population health and reducing health inequalities
  - Strong focus on the positive benefit of collaboration and partnership working with VCSE services
- 8. **Priorities in year 1 and 2 include improving timely access and quality of care.** These have been identified as what matters most to people and the national operational planning requirements. SHSC's Operational Plan for 2023/24 was supported by MHIS investment aligned to improvement objectives for Community Mental health Services, Liaison, Perinatal Mental Health and reducing Out of Area Placements.
- 9. The following key next steps are identified to finalise the JFP by September:
  - Ongoing Engagement to inform final version
  - Outcomes Framework development
  - System financial outlook programme
  - Develop full final draft JFP, reviewing and responding to feedback from citizens and NHS England over the summer and finalising in readiness for early September.
  - Launch plans during September

## Recommendation for the Board/Committee to consider:

**Recommendation 1:** Note the progress to develop the initial SY JFP, including consideration by the System Leaders Executive Group, the South Yorkshire Integrated Care Partnership, Place Partnerships and Health and Wellbeing Boards and receive the published plan.

**Recommendation 2:** Note the key next steps including further developing the System Outcomes Framework and dashboard and finalising our initial JFP for South Yorkshire in September

Recover services and improve efficiency	Yes	X	No
Continuous quality improvement	Yes	X	No
Transformation – Changing things that will make a difference	Yes	X	No
Partnerships – working together to make a bigger impact	Yes	X	No

Care Quality Commission	Yes		No	X	
IG Governance Toolkit	Yes		No	X	
Have these areas been considered? YES/NO		I?	If Yes, what are the implications or the impact? If no, please explain why		
Patient Safety and Experience	Yes	X	No		The JFP provides a clear framework for how plans will respond to patient safety and experience needs and priorities
Financial (revenue & capital)	Yes	X	No		• There will be resource implications. Year 1 of the plan resource implications have largely been agreed by the Board as part of the operational delivery plan for 2023/24. Further resource implications will be identified as the detail of specific delivery plans develop further.
OD/Workforce	Yes	X	No		• Fundamental to all the shared outcomes is the need for a resilient, skilled, sustainable and flexible workforce.
					• The South Yorkshire workforce hub co-ordinates a range of enabling programmes which support service alliances / collaboratives and partner organisations to plan, recruit, develop, optimise and retain our People.
					• In addition to the breadth of the enabling programmes, the focus is on working closely with Place and professional networks to support depth of support to targeted parts of our workforce.
Equality, Diversity & Inclusion	Yes	X	No		Equality impact assessment is under development using the NHS England Equality and Health Inequality Impact Assessment Template
Legal	Yes	X	No		• NHS South Yorkshire together with Partner NHS Trusts and Foundation Trusts in South Yorkshire are required to develop an NHS Five Year Joint Forward Plan by the end of June 2023, align to our Integrated Care Strategy and Operational Plan for 2023/24.
sustainability	Yes	X	No		• The SY ICB Sustainability and Green Plan for the South Yorkshire Integrated Care Board was published in September 2022 and sets out in detail our plans to deliver sustainable healthcare and meet the targets for net zero.
					• Plans include direct interventions within estates and facilities, travel and transport, supply chain, procurement and adaptations and medicines. Together with enabling actions, including sustainable models of care, workforce, networks and leadership and funding and finance mechanisms.