

Board of Directors - Open

Date: 10 June 2020

Item Ref:

04

TITLE OF PAPER	Chief Executive's Report
TO BE PRESENTED BY	Jan Ditheridge
ACTION REQUIRED	<p>The Board is asked to recognise the unprecedented Government action to the CoVid19 pandemic and to consider the potential implications for our strategy development and identification of risk.</p> <p>The Board is asked to note the Special Measures and Segment 4 ratings and consider any impact or changes to the delivery of our objectives or our Board Assurance Framework (BAF) risks.</p>

OUTCOME	To update the Board on key policies, issues and events and to stimulate debate regarding potential impact on our strategy and levels of assurance.
TIMETABLE FOR DECISION	June 2020 Board of Directors meeting.
LINKS TO OTHER KEY REPORTS / DECISIONS	CoVid19 Report Strategic Priorities 2020/21 Care Quality Commission Update
STRATEGIC AIM STRATEGIC OBJECTIVE BAF RISK NUMBER & DESCRIPTION	CQC Getting Back to Good CoVid19

LINKS TO NHS CONSTITUTION /OTHER RELEVANT FRAMEWORKS, RISK, OUTCOMES ETC	
IMPLICATIONS FOR SERVICE DELIVERY & FINANCIAL IMPACT	

<p>CONSIDERATION OF LEGAL ISSUES</p>	<p>NHSI has confirmed additional conditions will be placed on our Provider Licence for the duration of our recovery from special measures. We are expecting these to be confirmed to us after 15 June. These conditions are anticipated to focus on improvement objectives but will not place any legal limitations on delivery of our services.</p>
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<p>Author of Report</p>	<p>Jan Ditheridge</p>
<p>Designation</p>	<p>Chief Executive</p>
<p>Date of Report</p>	<p>3 June 2020</p>

Chief Executive's Report

1. Purpose

For approval	For assurance	For collective decision	To seek input	To report progress	For information	Other (Please state)
	X		X	X	X	

The purpose of this report is to inform the Board of current national, regional and local (system) policy and current issues that require consideration in relation to our strategic priorities and Board Assurance Framework risks.

2. National Issues

Most national and regional communication is related to the management of the CoVid virus and will be covered in the specific CoVid Board report, but I have selected a couple of issues that have wider implications or are important to consider strategically.

2.1 NHS Race & Health Observatory – 30 May 2020

NHS England (NHSE) and the NHS Confederation announced the creation of a new centre to investigate the impact of race and ethnicity on people's health.

The observatory will involve experts, offering analysis and policy recommendations to improve health outcomes for patients, communities and NHS staff.

You can find further details at:

<https://www.england.nhs.uk/2020/05/nhs-england-and-nhs-confederation-launch-expert-research-centre-on-health-inequalities/>

2.2 National Audit Office (NAO) Overview of the UK Government's Response to CoVid19 Pandemic

This is the first of a series of reports by the NAO to support Parliament's scrutiny of the Government's response to CoVid19. It is here for the Board to consider and appreciate the response in its totality and potential impact for our organisation.

Significant outbreaks of diseases are among the greatest risks faced by any society, threatening lives and causing significant disruption to public services and the economy. All members of the Board will now have lived experience of this risk which became a reality with the outbreak of CoVid19.

The report covers the main actions taken by the Government in England, as well as funding provided to support responses in the devolved administrations of Northern Ireland, Scotland and Wales.

The key findings include:

- a. The UK government mobilised a wide-ranging response to COVID-19 across five response areas:
 - Health and social care responses covering service delivery, equipment, testing, services and vaccine development.
 - Other public services and emergency responses across all public services, both local and national.
 - Support for individuals affected by the pandemic, including benefits and sick pay, direct support to individuals or households and deferring tax payments.
 - Support for businesses affected by the pandemic, including support for retaining jobs, loans and grants.
 - Other support including international aid and providing the public with information.
- b. Financial Support:
Up to 4 May 2020, (NAO reporting deadline) the Government committed £124.3 billion, £6.6 billion of this supported the health and social care response.

The Board is asked to recognise the unprecedented Government action to the CoVid19 pandemic and to consider the potential implications for our strategy development and identification of risk.

The full report can be found at:

<https://www.nao.org.uk/report/summary-of-uk-governments-response-to-the-covid-19-pandemic/>

3. **South Yorkshire & Bassetlaw / Integrated Care System (ICS)**

The system is starting to look to restoration and recovery following the gradual but consistent drop in the number of CoVid19 related deaths and community infections. There is recognition that mental health, learning disability and autism services may experience different surges of activity because of the disease and/or lockdown. Modelling to support this hypothesis is currently being undertaken at National and Integrated Care System (ICS) level, which Sheffield Health & Social Care NHS FT are engaged in.

4. **Local/Trust Issues**

4.1 **Care Quality Commission (CQC) – Special Measures**

The Board will know that the CQC in their formal Inspection Report, received April 2020, recommended to NHS England/Improvement (NHSE/I), our regulator, that we should be placed in Special Measures for reasons of quality.

This recommendation was formally accepted by the NHSE/I Provider Oversight Committee (POC) on 12 May 2020.

The POC also agreed we will be placed in Segment 4.

The ratings includes a range of support and scrutiny. The initial support package includes:

- Appointment of an Improvement Director, Beverley Murphy, who will work with the Trust to provide support and undertake a quality governance review;
- Support in developing and delivering the Trust's delivery improvement plan to address the CQC's concerns, including the support already deployed:
 - to improve information and governance reporting;
 - an HR review.
- Special Measures funding access through NHS England and NHS Improvement's Intensive Support for Challenged Systems Team, developed by the Trust with support from your Improvement Director and Regional team.
- Funding from the Special Measures budget has already been approved to fund an interim Director of Nursing.

The Special Measures Programme consists of a range of interventions designed to support us in achieving rapid improvement and to ensure that patients are receiving high quality, safe care from a responsive, well-led organisation.

We are expected to work with partners within the Integrated Care System (ICS) where appropriate and we will be supported locally by the Quality & Risk Management Board, who will monitor our progress. This Board is chaired by Margaret Kitchen and includes members of NHSE/I, the Clinical Commissioning Group (CCG) and the CQC. The first meeting with the Oversight Board has taken place, where we presented our draft action plan and approach to delivery.

One additional aspect of special measures to have been explored is how this will affect our provider licence. NHSI has advised that additional conditions will be placed on our licence, relating to the delivery of our recovery plan and improvement objectives. These are being finalised by NHSI and we are expecting they will be confirmed to the Trust after 15 June. The additional conditions will remain in place until NHSI is satisfied that the necessary improvements have been made.

4.2 Improvement Director

As already mentioned, Beverley Murphy has been allocated to us as our Improvement Director.

Beverley started with us on 1 June 2020 and has been undertaking a period of orientation to the Trust.

As Beverley joins us at our Board meetings, I will let her introduce herself to the Board and give the Board the opportunity to welcome her and ask any initial questions, as I know Beverley is planning to meet with you in due course.

The Board are asked to note the Special Measures and Segment 4 ratings and consider any impact or changes to the delivery of our objectives or our BAF risks.

JD/jch/June 2020