

BOARD OF DIRECTORS MEETING (Open)

Date: 10 April 2019

Item Ref:

11

TITLE OF PAPER	Statement of Intent to align management arrangements between Sheffield Children's NHS Foundation Trust (SCNHSFT) and the Trust for 14 to 25 year olds
TO BE PRESENTED BY	Clive Clarke, Director of Operations (Deputy Chief Executive)
ACTION REQUIRED	For approval

OUTCOME	To approve the Statement of Intent for Mental Health and Learning Disabilities Services for 14 – 25 year olds.
TIMETABLE FOR DECISION	April 2019
LINKS TO OTHER KEY REPORTS / DECISIONS	Coroner Regulation 28
STRATEGIC AIM STRATEGIC OBJECTIVE BAF RISK NUMBER & DESCRIPTION	Quality and Safety Effective quality assurance will underpin all we do A101i Inability to provide high quality care due to failure to meet regulatory standards (regulation and compliance)
LINKS TO NHS CONSTITUTION & OTHER RELEVANT FRAMEWORKS, RISK, OUTCOMES ETC	Crisis and Emergency Care Network Risk Number 4172 Scheduled and Planned Care Risk Number 4173
IMPLICATIONS FOR SERVICE DELIVERY & FINANCIAL IMPACT	Potential implications for adult mental health services in treating young people transitioning to adult services and associated financial impacts
CONSIDERATION OF LEGAL ISSUES	Potential legal implications of failing to comply with findings from regulation 28 and adherence to the joint SHSC and SCHNHSFT Transitions Policy.

Author of Report	Margaret Saunders
Designation	Director of Corporate Governance (Board Secretary)
Date of Report	April 2019

SUMMARY REPORT

Report to: BOARD OF DIRECTORS

Subject: Statement of Intent to align management arrangements between Sheffield Children's NHS Foundation Trust (SCNHSFT) and SHSC NHSFT the for 14 to 25 year olds

Author: Margaret Saunders, Director of Corporate Governance (Board Secretary)

1. Purpose

<i>For Approval</i>	<i>For a collective decision</i>	<i>To report progress</i>	<i>To seek input from</i>	<i>For information</i>	<i>Other (please state below)</i>
	X				

2. Summary

Further to the paper presented to the confidential Board of Directors (BoD) on 13 March 2019 this paper is to seek approval for the attached Statement of Intent (Sol) to align management arrangements between Sheffield Children's NHS Foundation Trust (SCNHSFT) and SHSC NHSFT for 14 to 25 year olds which was approved by the confidential BoD of SCNHSFT on 26 March 2019.

3. Next Steps

Following approval designated officers nominated by each Trust will provide strategic oversight of the Partnership. Initially, this will be the Director of Strategy and Operations (SC NHSFT) and Director of Operations (SHSC NHSFT).

The Partnership will be managed through a joint management group which will report into each organisation's executive team. It will be for the respective organisation's executive team to decide who will represent them on the joint management group. The Partnership will be monitored by joint meetings of the organisations' executive teams which will take place in accordance with a mutually agreed schedule. These meetings will set the strategic agenda for the Partnership and monitor performance against agreed objectives.

4. Required Actions

The BoD is requested to approve the Sol.

5. Monitoring Arrangements

Regular updates will be reported to the BoD and the Sol will be reviewed in twelve months from commencement.

6. Contact Details

For further information, please contact:

Clive Clarke

Director of Operations

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STATEMENT OF INTENT FOR MENTAL HEALTH & LEARNING DISABILITIES SERVICES FOR 14-25 YEAR OLDS

Between:

**Sheffield Children's NHS Foundation Trust
and
Sheffield Health and Social Care NHS Foundation Trust**

CONTENTS

1. INTRODUCTION	2
2. OBJECTIVES	2
3. KEY PRINCIPLES FOR COLLABORATION	3
4. ACCOUNTABILITY	4
5. DECISION MAKING	4
6. TRANSPARENCY	4
7. SIGNATURES	4

1. INTRODUCTION

- i. This Statement of Intent ('Statement') is made in respect of collaboration between Sheffield Children's NHS Foundation Trust and Sheffield Health and Social Care NHS Foundation Trust ('the Partnership') relating to the ambition of both parties to work closer together to improve mental health and learning disabilities services for children and young people (14 to 25 year-olds).
- ii. The purpose of this Statement is to set out the high-level arrangements and practices that will govern the Partnership and foster an effective and cooperative working relationship.
- iii. Through the national strategic intent the presumption is now in favour of collaboration, i.e., joint working should be taken forward where, in the opinion of Chief Executive Officers and the Board of Directors, collaboration delivers greater efficiency, effectiveness or service resilience.
- iv. This Statement has effect from Wednesday 1 May 2019, unless a different date is agreed by both parties.

2. OBJECTIVES

- i. To provide the highest quality of care to service users, their families and carers to help them live as fulfilled lives as possible.
- ii. To achieve operational alignment and strategic development across mental health and learning disabilities services for children and young people to ensure the right skills and capacity is in place at all points of service development and performance to support continued improvement.
- iii. To seek aligned and collaborative working in the following areas:
 - Transition
 - Transformational projects including:
 - Community mental health and wellbeing
 - Eating disorders
 - Early intervention psychosis (EIP)
 - Health promotion
 - Out-of-hours mental health
 - Talking therapies

Any additional services for review may be added by mutual agreement.

- iv. To address the recommendations of recent Regulation 28 Orders issued by HM Coroner in relation to mental health services.
- v. To assist in achieving the aims contained within each organisation's plans whilst also having regard to the requirements of regulatory bodies such as the Care Quality Commission.

3. KEY PRINCIPLES FOR COLLABORATION

- i. This Statement is not legally binding and each organisation will continue to retain separate organisational sovereignty.
- ii. It does not prevent either party working in partnership with another organisation and does not seek to override any existing relationship with commissioners or other providers or PLACE or system-wide arrangements. Other parties may join the Partnership, by agreement, where it is in the interests of improving service quality for children and young people.
- iii. The scope of the agreement is limited to mental health and learning disabilities services, both at each organisation's sites and in the community. It covers both transactional and strategic developments.
- iv. This Statement is based on mutually-held values of respect, compassion, partnership working, accountability, fairness and ambition.
- v. Collaboration will be the default assumption unless it is proved that this approach is not beneficial to each organisation and its service users, their families and carers.
- vi. It is recognised that different types of benefits may accrue to each of the organisations from individual collaborative arrangements, depending on the particular needs of each organisation. Each project will ideally be designed to bring benefits for each organisation. However, all partners accept that the wider benefit of extensive collaboration should outweigh potential concerns on individual projects.
- vii. The Partnership will have regard to value for money (efficiency and effectiveness) when making decisions in respect of the services.
- viii. The Partnership will aim to reach appropriate unified solutions to ensure standardised and culturally aligned solutions are delivered with minimal variation in service provision to the partner organisations whilst recognising the need for difference in each organisation's style. It will maintain a sense of urgency in change delivery but not at the detriment of local service delivery within either of the two organisations.
- ix. Whilst the main focus will be on building a collaborative approach solely between the organisations other alternatives may be considered. Further partner/organisational collaborations will seek to involve and take account of the views of both organisations in the Partnership.
- x. Steps will be taken to reduce any unnecessary delays when introducing a potential additional collaboration partner, unless all organisations agree to this for sound business reasons.

4. ACCOUNTABILITY

- i. To ensure clear direction and control, designated officers nominated by each Trust will provide strategic oversight of the Partnership. Initially, this will be the Director of Strategy and Operations (SC NHSFT) and Director of Operations (SHSC NHSFT).
- ii. The Partnership will be managed through a joint management group which will report into each organisation's executive team. It will be for the respective organisation's executive team to decide who will represent them on the joint management group.
- iii. The Partnership will be monitored by joint meetings of the organisations' executive teams which will take place in accordance with a mutually agreed schedule. These meetings will set the strategic agenda for the Partnership and monitor performance against agreed objectives.

5. DECISION MAKING

- i. Any decisions relating to the services within the Partnership's scope which are reserved to the Board or delegated to relevant Board committees will continue to be exercised by those bodies.
- ii. Each organisation's Board of Directors will have overriding authority in determining questions of economy, efficiency and effectiveness.

6. TRANSPARENCY

- i. The Chief Executive Officers should describe their commitment to shared services and through this mechanism key stakeholders in each organisation should be made aware of this direction.
- ii. Through the sharing of this document, each organisation's Board of Directors and other relevant stakeholders should be informed of the signing of new collaboration agreements.

7. SIGNATURES

Organisation	Name	Signature	Date
Sheffield Children's NHS Foundation Trust			
Sheffield Health and Social Care NHS Foundation Trust			